# Fiskars Group

# Q2/2013

1.4. - 30.6.2013 Helsinki, August 2, 2013





# Q2 2013: Strong result, regained sales momentum after soft start to the year

Net sales 217.6 MEUR,+8% EBIT excl. NRI 27.8 MEUR, +41% Best quarterly result in the company's history

Successful combination of sales execution, inventory management, operational efficiency and product mix

Regained sales momentum for core garden categories, good performance in Home business

Outlook for 2013 unchanged: FY sales and EBIT excl. NRI to grow



# Q2 Highlights













Royal Copenhagen Japan store opening





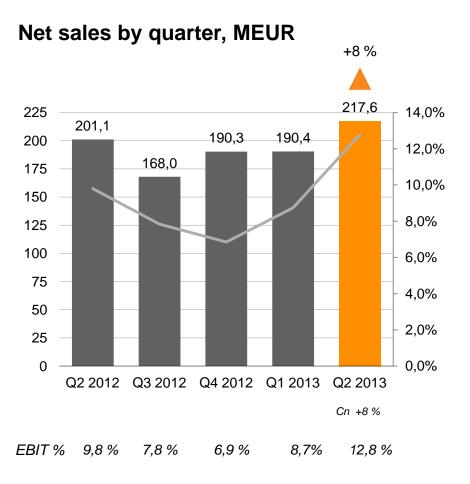


littala Japan store opening

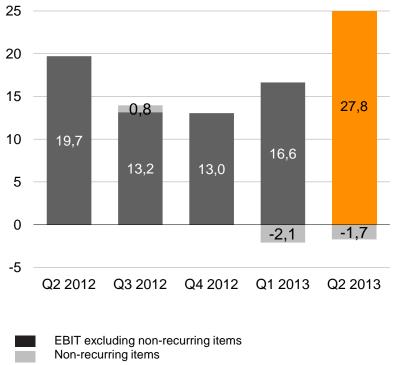


#### **Net Sales and EBIT in Q2 2013**

#### Fiskars Group



#### **EBIT** by quarter, MEUR





### **EMEA** and Americas in Q2 2013

#### **EMEA**

- Net sales 149.6 MEUR, +15 %
  - Royal Copenhagen net sales 16,6 MEUR
- Comparable net sales, excl. Royal Copenhagen, +2%
- EBIT excl. NRI +37% thanks to efficiency, inventory management and product mix

#### **Americas**

- Net sales 71.2 MEUR, -1%
- SOC sales up, Outdoor institutional sales down
- EBIT 11.8 MEUR, -8% due to volume loss

#### 200 20,0% 160 149,6 16.0% 134.7 132,9 130.4 108.0 12,0% 120 80 8,0% 40 4,0% 0.0%

Q4 2012

8.2%

Q1 2013

7.5%

Q2 2013

12.3%

**EMEA Net sales and EBIT % by quarter, MEUR** 

Q3 2012

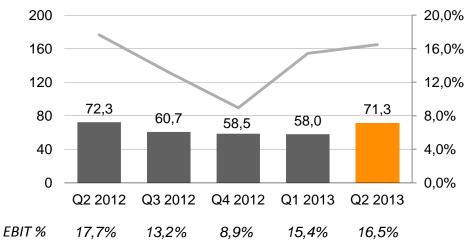
7.5%

Q2 2012

8.4%

EBIT %

#### Americas Net sales and EBIT % by quarter, MEUR





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# Q2 Spotlight:

**EMEA** transformation programs



# Building a platform for growth in EMEA with two programs

## **Strategy**

global growth and increased efficiency 65 MEUR 5 years (2011-2015)

From **13 to 1** 

ERP and way of working in EMEA

5 year investment program with updated scope

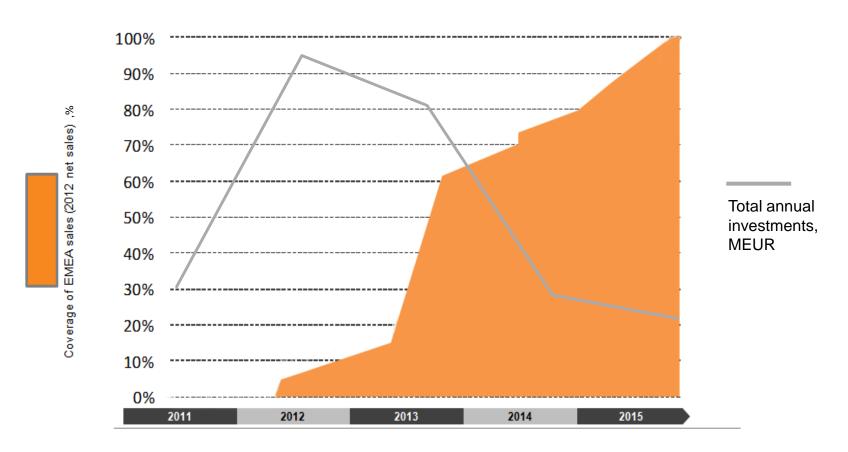
A more efficient Fiskars

EMEA 2015 restructuring program

25-30 MEUR 2 years (2013-2014) 9-11 MEUR

savings/year
Optimized
supply chain and
sales units

## Implementation of common systems proceeds in EMEA





## **Business Review**





## Operating environment in Q2

- The overall economic climate remained uncertain in Europe, and prospects for the euro area were weak
  - Consumer confidence did not improve significantly and retail sales trended down in many markets
  - Weather conditions improved around mid-April after a late start to the spring
- In the Americas, May showed positive signs for the economy but the quarter ended on a weaker note with relatively stagnant retail sales
  - The federal budget sequester continued to cause uncertainty, impacting local, state and federal government spending.



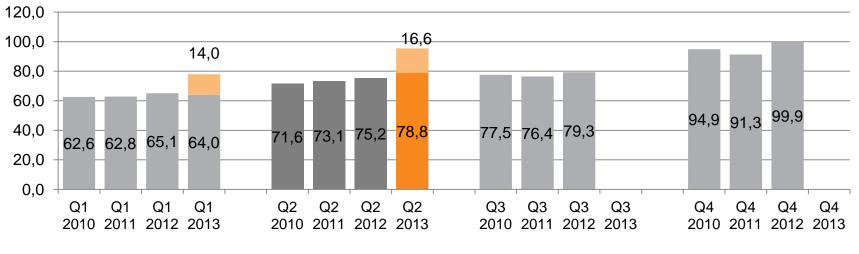
# Home



#### **Home in Q2 2013**

- Net sales 95.4 MEUR, + 27%
  - comparable net sales (excl. Royal Copenhagen) + 4.8%
- In EMEA, sales grew in key Nordic and Central European markets
  - Kitchen boosted by knife and licensed product sales
  - Living weighed by B-2-B sales in Finland
  - Royal Copenhagen performed well
- In America, SOC sales increased, reflecting good start to back-to-school season

#### Net sales, MEUR



Royal Copenhagen, MEUR

■ Home, MEUR

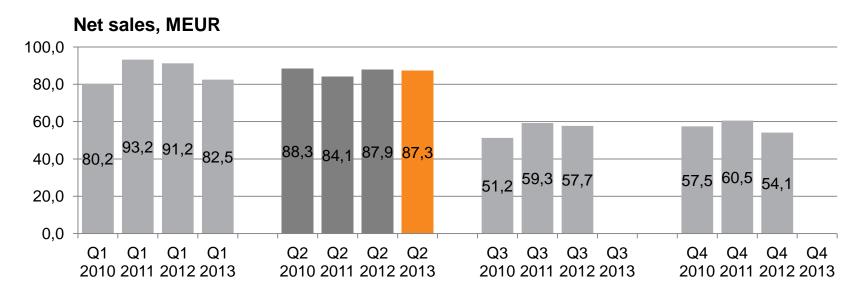


# Garden



#### Garden in Q2 2013

- Net sales 87.3 MEUR, -1%
- In EMEA, business recovered in core garden and yard care categories
  - Net sales grew slightly despite soft container gardening market
- In America, sales were below 2012 due to decrease in container gardening sales
  - Core cutting tool and axe sales were up



## Outdoor

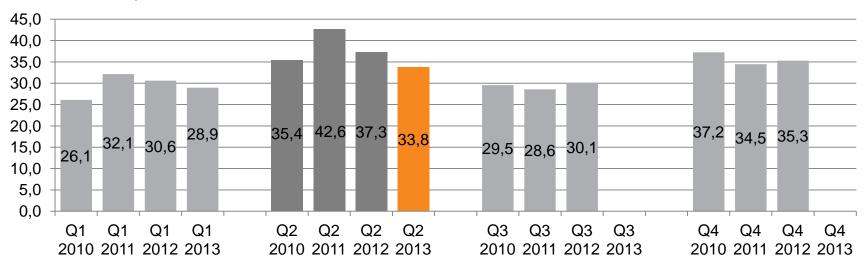




#### **Outdoor in Q2 2013**

- Net sales 33.8 MEUR, -10%
- In EMEA, Gerber sales reached 2012 levels and boat sales came close to 2012 despite contraction of boat markets
- In America, Outdoor sales were clearly behind previous year
  - Continued slump in government spending affected institutional sales
  - De-stocking at some commercial accounts

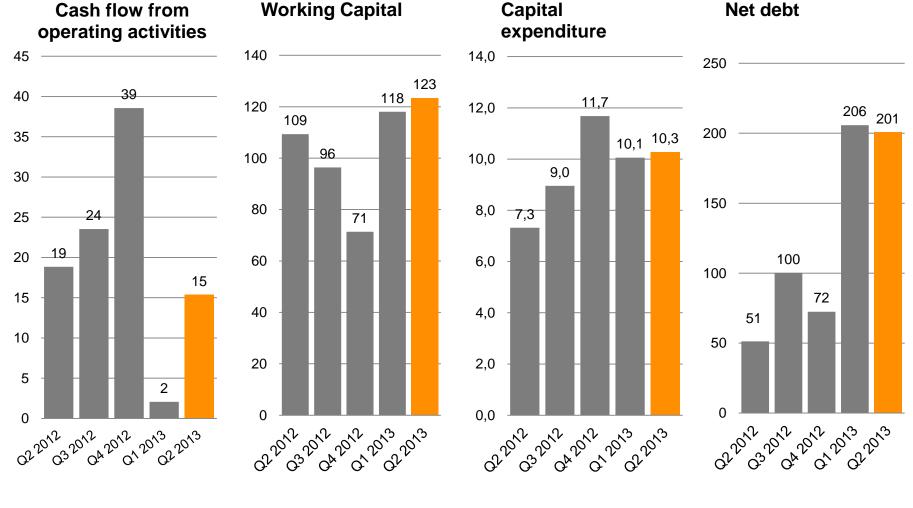
#### Net sales, MEUR



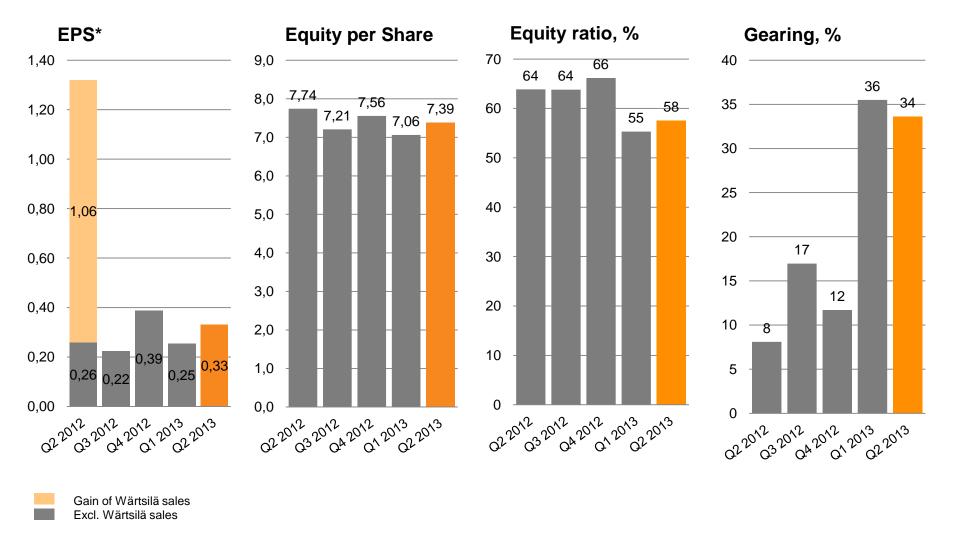
## Financials



## Cash flow and debt Q2 2013, MEUR



## **Key ratios Q2 2013**



#### **Outlook for 2013**

- No significant improvement in Fiskars' general operating environment during the second quarter.
- During the latter half of the year, previously announced changes in manufacturing and roll-outs of common systems and processes will temporarily impact operational efficiency negatively and increase fixed costs.
- Following the acquisition of Royal Copenhagen, the weight of the fourth quarter in full-year sales and profit has further increased. Negative issues related to demand for Home products during the last quarter could affect the full-year results.
- We expect the Group's full-year 2013 net sales and operating profit excluding non-recurring items to be above 2012 levels.



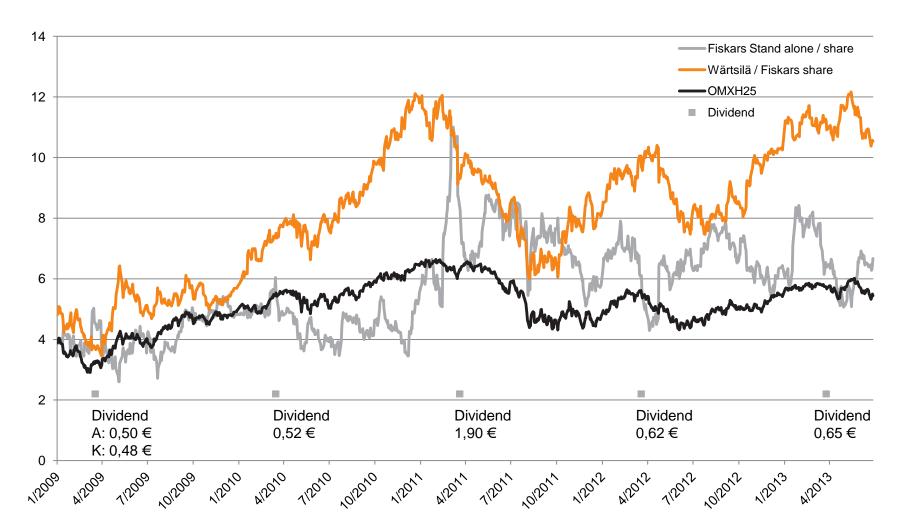






## Fiskars share price development 2009 – Q2 2013

Valuation of Fiskars' own operations and the share of Wärtsilä shares



# TOMORROW'S FISKARS World Class Branded Consumer Goods Company

