# Fiskars Group

#### May 4, 2010



FISKARS

# Agenda

- Fiskars today
- Key events in Q1 2010
- Financial performance in Q1 2010
- Outlook for 2010



# **Fiskars today**

International consumer products company that offers innovative products for the home, garden, and outdoors



# Fiskars in brief

- Net sales €663 million in 2009
- Over 3,500 employees in more than 20 countries
- Products sold in over 60 countries

EMEA (Europe, Asia, Australia) 67% of total sales

#### AMERICAS 32% of total sales



#### **Respected brands**

#### Key international brands

#### **FISKARS**<sup>®</sup>

#### iittala

Leading global brand for scissors and garden tools

Internationally renowned design brand



Essential equipment for outdoor activities

#### Leading regional brands

#### **Buster**\*

Finland's most popular motor boats



Products for outdoor and wellness



Finnish design for the home for over 135 years

#### -наскма№-

Nordic expert in cookware & cutlery

#### Local and tactical brands

BODANOVA EBERT GINGHER HÖGANÄS KERAMIK HØYANG-POLARIS KAIMANO

KITCHEN DEVILS LEBORGNE MONTANA RAADVAD RÖRSTRAND SANKEY ZINCK-LYSBRO



#### Wide sales and customer base

|                  | HOME   |   | GARDEN  | OUTDOOR  |                     |  |  |  |
|------------------|--|---|---|--|---------------------|--|--|--|
| Sales<br>Channel | Direct<br>salesRetailersDirect<br>sales(specialist, hardware and department stores, home and<br>garden centers, DIYs, super- and hypermarkets)Direct<br> |   |   |  |                     |  |  |  |
|                  | 75 own<br>stores<br>(12/2009)  | Cervera, Kodin1,<br>Magasin, Prisma,<br>Stockmann, Åhlens<br>Joann's, Walmart | Auchan, B&Q, Carrefour,<br>Castorama, K-rauta, Lowe's,<br>The Home Depot, Walmart | AAFES, Bass Pro, Clas<br>Ohlson, Decathlon, REI,<br>Target, Walmart      |                     |  |  |  |
|                  | Consumers  |   |   |  |                     |  |  |  |
|                  | Businesses and institutions (military, police etc.)  |   |   |  |                     |  |  |  |
| Competitors      |  |   | Ames, Bahco, Corona, Felco,<br>Gardena, Wolf-Garten                               | Benchmade, Bu<br>Kershaw, Leath<br>Maglite, Petzl, S<br>Victorinox, Fast | erman,<br>Surefire, |  |  |  |



## Our vision

To become the number-one consumer product company for home, garden, and outdoors

- through premium brands that leads the field in functionality, innovation, and design.





# Transformation towards an integrated branded consumer products company





# Key events in Q1 2010

#### Strong performance in the quarter; outlook for 2010 updated





# Highlights in Q1 2010

- Net sales grew despite of the unpredictable market and divestments
  - Boosted by record-high snow tool sales
- Operating profit increased
  - Improvements in EMEA, mainly in Home and Garden business areas
- EPS decreased
  - Decline in share of profit from associate Wärtsilä
- Outlook updated: net sales expected to be above 2009 levels





#### **Business area Home**

- Products for the home and kitchen; also scissors and craft products
- Net sales €63 million in Q1 2010 (Q1 2009: €63 million)
- Sales for home products rose
  - Norway and Sweden developed particularly well
- Sales for SOC decreased
  - Partly due to divestment of craft consumables in the US
  - Scissors improved, craft tools declined





#### **Business area Garden**

- Garden and construction tools
- Net sales €80 million in Q1 2010 (Q1 2009: €69 million)
  - Sales of garden tools above 2009 levels
  - Record-high sales of snow tools
  - Market for construction tools slowly recovering
- Investments in marketing & brand continue, main focus on Germany





#### **Business area Outdoor**

- Outdoor gear and boats
- Net sales €26 million in Q1 2010 (Q1 2009: €34 million)
- Outdoor sales below 2009 levels
  - Weak performance in Sweden, France
  - Brunton divested in the US
  - Gerber sales below exceptionally strong Q1 2009
- Boat market recovering; sales grew and R&D investments at a high level









## **Events after the reporting period**

- The Finnish Competition Authority has proposed to the Market Court that a fine of EUR 4 million should be imposed on littala Group Oy Ab due to violation of the Finnish Competition Act by applying resale price maintenance between 2005 and 2007.
- The littala Group considers as a starting point the proposal to be unfounded. No provision has been booked for the proposed fine.
- The claimed violation occurred in practice before Fiskars acquired the littala Group on 31 August 2007.



# Financials in Q1 2010

Net sales and operating profit up in the quarter







## Net sales in Q1 2010

Net sales increased 2% to €170.0 million (Q1 2009: €166.6 million)



\* Inter-segment sales 3.9 MEUR (4.4 MEUR) Cn = currency neutral

**FISKARS** 

## **Quarterly sales and EBIT**

Net sales €170.0 million (166.6); operating profit €12.6 million (8.6)



#### Net sales by quarter, MEUR



EBIT by quarter, MEUR

EBIT excluding non-recurring items Non-recurring items

# EMEA in Q1 2010

 Net sales €119.8 million (110.7); +8% or +5% at comparable currency rates



Net sales by quarter, MEUR

#### EBIT by quarter, MEUR



Non-recurring items



# Americas in Q1 2010

 Net sales €52.5 million (58.6); -10 % or -7% at comparable currency rates



#### Net sales by quarter, MEUR



#### EBIT by quarter, MEUR

## Key ratios in Q1 2010





# Cash flow and debt in Q1 2010



Cash flow from operating activities, MEUR

Net debt, MEUR



\* excluding dividends from Wärtsilä



Page 22 May 4, 2010 Fiskars Q1 2010

## **Operative foreign currency exposure**

- Net operative currency exposure totals to EUR ~50m
  - Imports from Asia to USA in USD regarded to be free of FX risk



#### Net operative exposure by currency

- position short

| 12mths | CAD | GBP  | SEK  | USD  |
|--------|-----|------|------|------|
| EURm   | + 8 | + 10 | + 15 | - 20 |

+ position long

These currencies account for ~70% of the net FX exposure. Other significant currencies are EUR, NOK, DKK and PLN.



## **Outlook for 2010 updated**

- The market situation is expected to remain uncertain
- Fiskars' net sales in 2010 are expected to be above 2009 levels (upgraded)
- Full-year operating profit excluding non-recurring items is expected to increase compared to 2009 (unchanged)
- Associated company Wärtsilä will continue to have a major impact on Fiskars' profit and cash flow





# Lasting everyday design, since 1649



