

Extraordinary General Meeting, December 9, 2014

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FISKARS

Chairman of the Board, Paul Ehrnrooth



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Wärtsilä has been a good investment for Fiskars



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President and CEO, Kari Kauniskangas



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**FISKARS 365 – Celebrating centuries of pride,
passion and design. Every day.**



FISKARS
365
JOKA PÄIVÄ - VUODESTA 1649

Fiskars January-September 2014

Net Sales
563.5 MEUR
(0%)

EBIT excl. NRI
48.9 MEUR
(-18%)

Cash flow from
operating
activities
39.1 MEUR
(-3%)

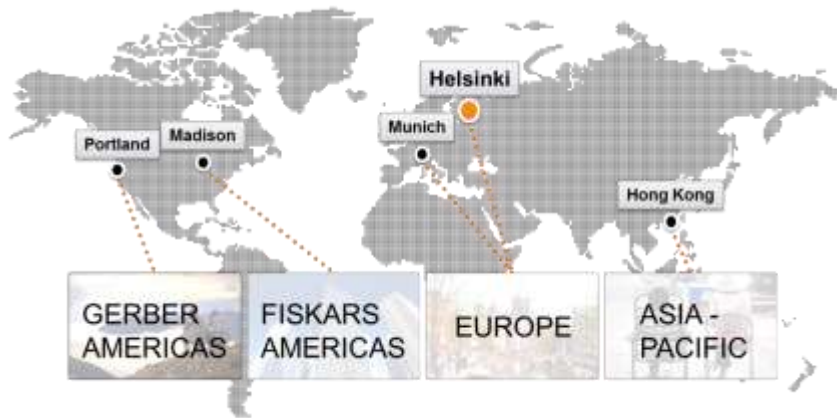
Fiskars January-September 2014

Earnings per
share
0.67 EUR
(2013: 0.75)

Equity ratio
60% (59%)

Net gearing
30% (31%)

Several strategic steps forward



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The acquisition of Bosch Garden and Watering business

Gilmour **NELSON**

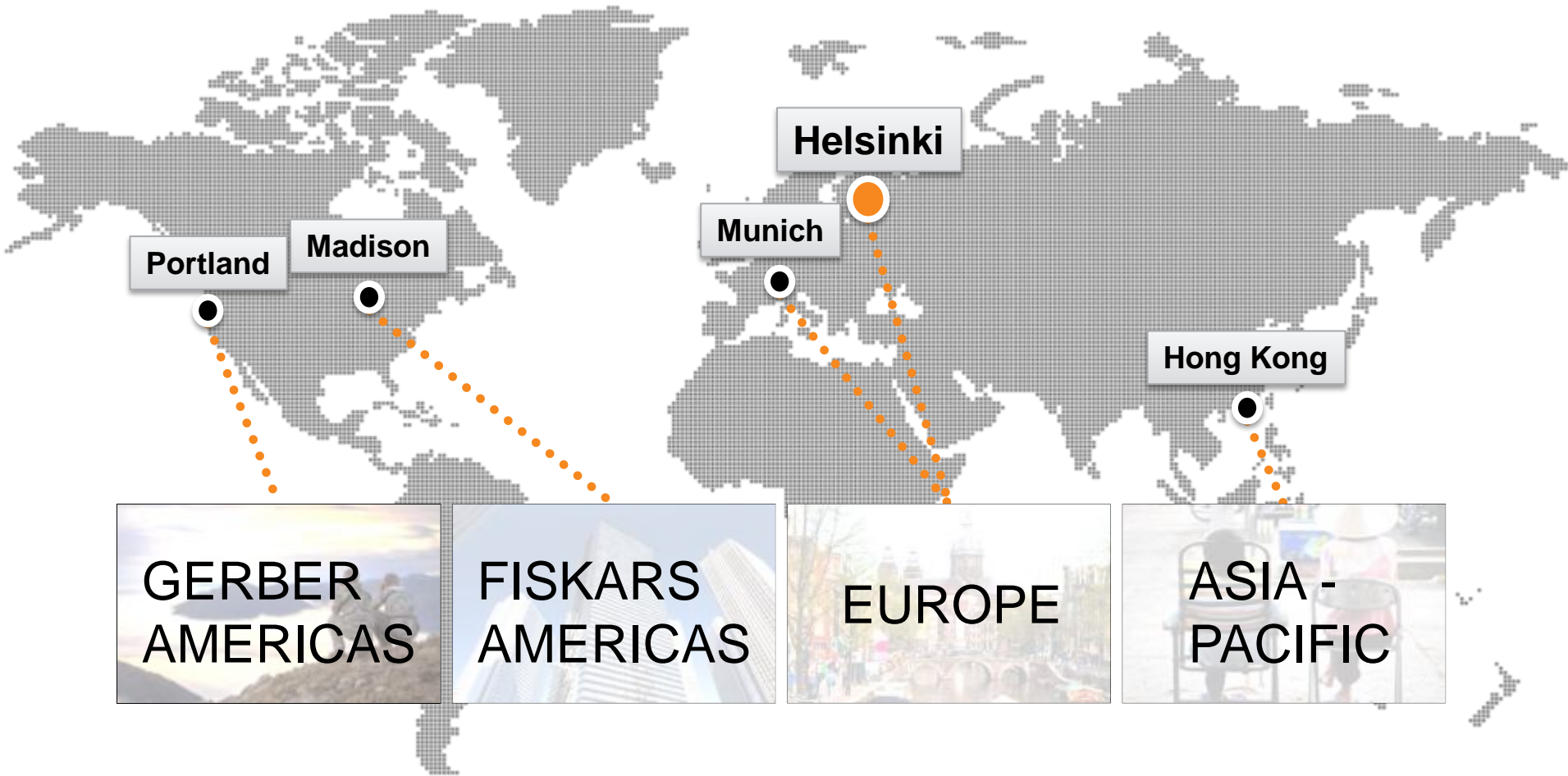


Sales in 2013: \$116.7 million (90.3 MEUR)

- Not profitable in 2013

Purchase price \$30 million (23.2 MEUR)

Global company, four business regions



FISKARS

FUNCTIONAL PRODUCTS

Tools in and around the house



FISKARS®

 **LeBorgne**
Just work, we care.

ebertsankey
home for happy plants

HACKMAN®

LIVING PRODUCTS

Leading Scandinavian design



iittala


ROYAL COPENHAGEN

ARABIA
1873


Rörstrand

OUTDOOR PRODUCTS

Outdoor equipment with a purpose



GERBER

FISKARS

REAL ESTATE



FISKARS
VILLAGE
365
THIRTY DAYS - FROM APRIL
UNTIL MAY - EVERY DAY

BOATS



Buster®

INVESTMENTS PORTFOLIO




WÄRTSILÄ

FISKARS



Tokyo, Japan



Seoul, South Korea



Nagano, Japan



Taipei, Taiwan

Fiskars stake in Wärtsilä is part of the history of the Finnish steel industry



1890 – Fiskars acquires Åminnefors ironworks

Sale of Wärtsilä shares



- Sale price totaling EUR 639 million
- Board of Directors proposes extra dividend of EUR 2.60 per share, or EUR 213 million
 - Fiskars intends to utilize the remaining proceeds to finance future growth
 - Fiskars still owns 5.01% of the shares and votes in Wärtsilä, which are treated as financial assets at fair value through profit or loss in the Other segment
 - Wärtsilä ceases to be treated as Fiskars associated company, and the Group's segment reporting will be changed accordingly.



Board of Director's proposal to pay an extra dividend

- The Board of Directors proposes that the Extraordinary General Meeting resolves to pay an extra dividend of EUR 2.60 per share
 - The company's distributable equity totaled 822.5 MEUR at the end of the Financial period 2013 and 795.9 MEUR at the end of September 2014
 - The number of shares entitled to a dividend totals 81 905 242
 - Dividend payment totals 212 953 629 Euro
- Timetable for dividend payment
 - Record date 11.12.2014
 - Date of payment 18.12.2014

Proposal to amend the Articles of Association

- Section 2 of the company's Articles of Association's is from 1980:

"The Company's business consists of industrial manufacturing and operations related thereto, as well as agriculture and forestry."

The Board of Directors proposes that Section 2 of the Articles of Association be amended as follows:

“The Company's field of activities consists of the development, manufacturing and sale of goods and related and supporting industrial and commercial activities. In addition, the Company may practice agriculture and forestry and buy, sell, hold and otherwise govern securities and real-estate. The Company may conduct its operations by itself or through subsidiaries or associated companies. As a parent company the Company may also manage common tasks of the group companies such as administration and financing.”

Lasting products that increase enjoyment and solve everyday problems



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