# Fiskars Group

May 4, 2010





























# Agenda

- Fiskars today
- Key events in Q1 2010
- Financial performance in Q1 2010
- Outlook for 2010



# Fiskars today

International consumer products company that offers innovative products for the home, garden, and outdoors



### Fiskars in brief

- Net sales €663 million in 2009
- Over 3,500 employees in more than 20 countries
- Products sold in over 60 countries



### **Respected brands**

### Key international brands



**O**iittala

Leading global brand for scissors and garden tools Internationally renowned design brand



Essential equipment for outdoor activities

### Leading regional brands



Finland's most popular motor boats

Products for outdoor and wellness



Finnish design for the home for over 135 years



Nordic expert in cookware & cutlery

#### Local and tactical brands

BODANOVA **EBERT GINGHER** 

HÖGANÄS KERAMIK **HØYANG-POLARIS** KAIMANO

KITCHEN DEVILS **LEBORGNE** MONTANA

**RAADVAD** RÖRSTRAND SANKEY ZINCK-LYSBRO



### Wide sales and customer base

	HOME		GARDEN	OUTDOOR	
Sales Channel	Direct sales				Direct sales
	75 own stores (12/2009)	Cervera, Kodin1, Magasin, Prisma, Stockmann, Åhlens Joann's, Walmart	Auchan, B&Q, Carrefour, Castorama, K-rauta, Lowe's, The Home Depot, Walmart	AAFES, Bass Pro, Clas Ohlson, Decathlon, REI, Target, Walmart	
	Consumers				
	Businesses and institutions (military, police etc.)				
Competitors			Ames, Bahco, Corona, Felco, Gardena, Wolf-Garten	Benchmade, Bu Kershaw, Leath Maglite, Petzl, S Victorinox, Fast	erman, Surefire,



### **Our vision**

To become the number-one consumer product company for home, garden, and outdoors

- through premium brands that leads the field in functionality, innovation, and design.









# Transformation towards an integrated branded consumer products company

-2007
Holding
company
structure

2008-2009

Integrated company strategy

2010-2012

**Implementation** 

# New Fiskars

- Conglomerate of independent companies
- Locally optimized
- Acquisitions (littala, Silva, Leborgne) and divestments
- New group structure & management
- Combination of share series
- Group-wide integration program started

- Refined, focused business area and brand strategies
- Integration of business processes and systems
- Commercial innovations and platforms for growth
- Continuous improvement

- Focused
- Efficient
- Growing



# Key events in Q1 2010

Strong performance in the quarter; outlook for 2010 updated





### **Highlights in Q1 2010**

- Net sales grew despite of the unpredictable market and divestments
  - Boosted by record-high snow tool sales
- Operating profit increased
  - Improvements in EMEA, mainly in Home and Garden business areas
- EPS decreased
  - Decline in share of profit from associate Wärtsilä
- Outlook updated: net sales expected to be above 2009 levels









### **Business area Home**

- Products for the home and kitchen; also scissors and craft products
- Net sales €63 million in Q1 2010 (Q1 2009: €63 million)
- Sales for home products rose
  - Norway and Sweden developed particularly well
- Sales for SOC decreased
  - Partly due to divestment of craft consumables in the US
  - Scissors improved, craft tools declined









### **Business area Garden**

- Garden and construction tools
- Net sales €80 million in Q1 2010 (Q1 2009: €69 million)
  - Sales of garden tools above 2009 levels
  - Record-high sales of snow tools
  - Market for construction tools slowly recovering
- Investments in marketing & brand continue, main focus on Germany









### **Business area Outdoor**

- Outdoor gear and boats
- Net sales €26 million in Q1 2010 (Q1 2009: €34 million)
- Outdoor sales below 2009 levels
  - Weak performance in Sweden, France
  - Brunton divested in the US
  - Gerber sales below exceptionally strong Q1 2009
- Boat market recovering; sales grew and R&D investments at a high level









# New products in Q1 2010











### **Events after the reporting period**

- The Finnish Competition Authority has proposed to the Market Court that a fine of EUR 4 million should be imposed on littala Group Oy Ab due to violation of the Finnish Competition Act by applying resale price maintenance between 2005 and 2007.
- The littala Group considers as a starting point the proposal to be unfounded. No provision has been booked for the proposed fine.
- The claimed violation occurred in practice before Fiskars acquired the littala Group on 31 August 2007.



# Financials in Q1 2010

Net sales and operating profit up in the quarter

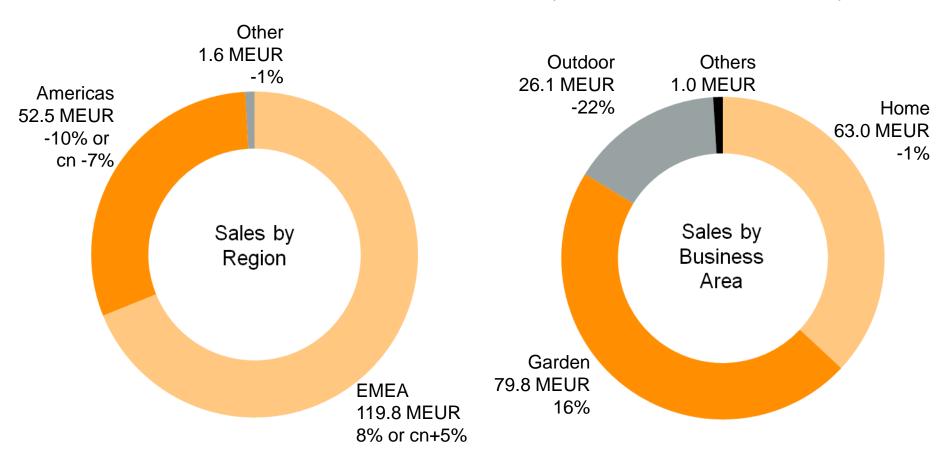






### Net sales in Q1 2010

Net sales increased 2% to €170.0 million (Q1 2009: €166.6 million)



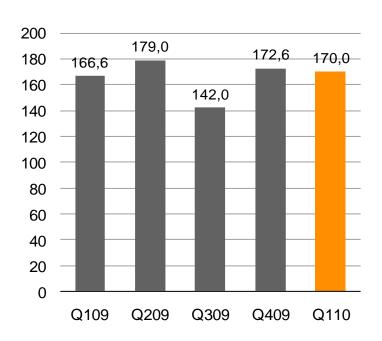
<sup>\*</sup> Inter-segment sales 3.9 MEUR (4.4 MEUR) Cn = currency neutral



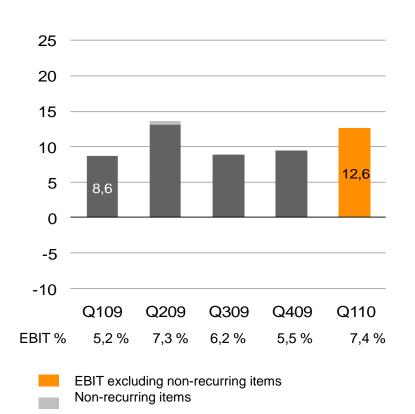
## **Quarterly sales and EBIT**

Net sales €170.0 million (166.6); operating profit €12.6 million (8.6)

#### Net sales by quarter, MEUR



#### EBIT by quarter, MEUR

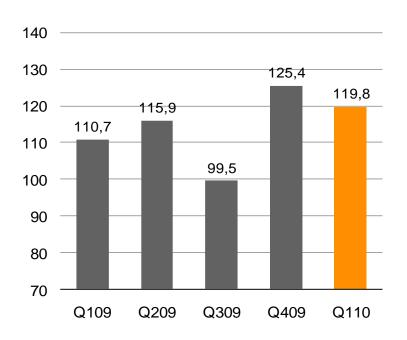




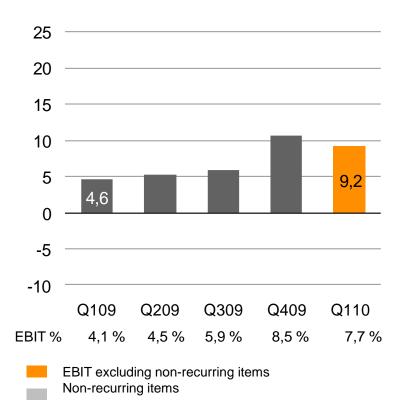
### **EMEA in Q1 2010**

 Net sales €119.8 million (110.7); +8% or +5% at comparable currency rates

Net sales by quarter, MEUR



#### EBIT by quarter, MEUR

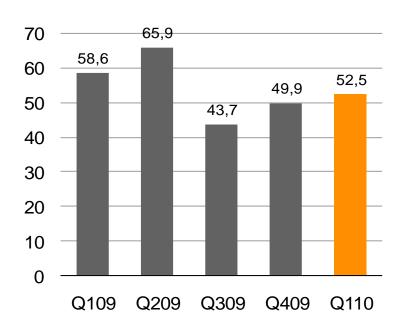




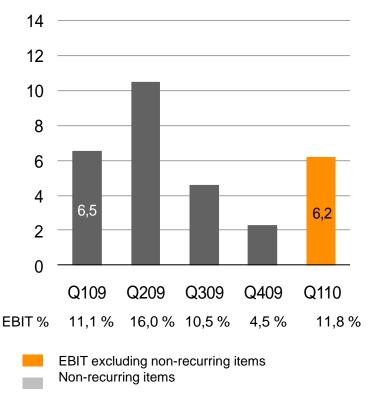
### Americas in Q1 2010

 Net sales €52.5 million (58.6); -10 % or -7% at comparable currency rates

Net sales by quarter, MEUR

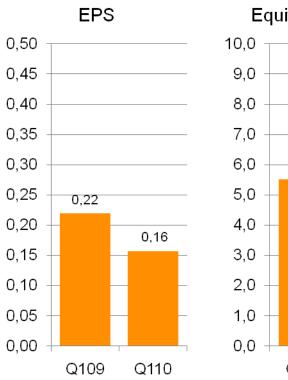


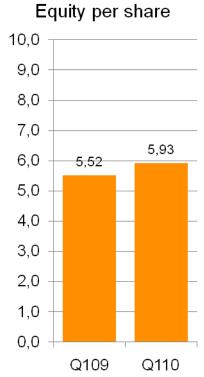
#### EBIT by quarter, MEUR

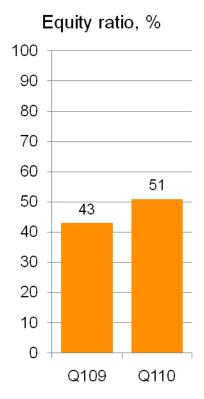


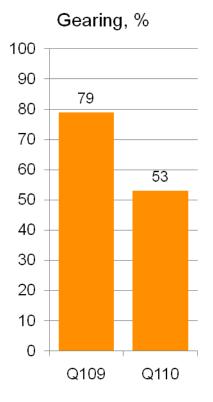


# **Key ratios in Q1 2010**





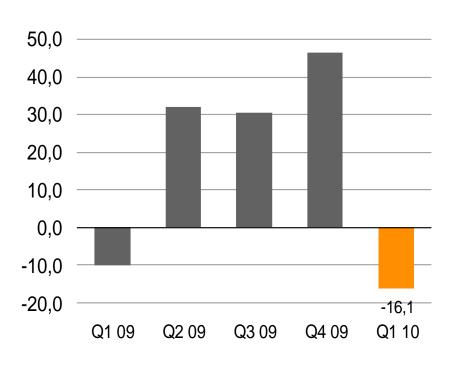




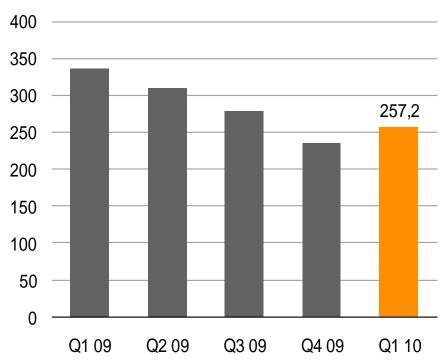


### Cash flow and debt in Q1 2010

#### Cash flow from operating activities, MEUR



#### Net debt, MEUR





<sup>\*</sup> excluding dividends from Wärtsilä

### Operative foreign currency exposure

- Net operative currency exposure totals to EUR ~50m
  - Imports from Asia to USA in USD regarded to be free of FX risk





+ position long - position short

These currencies account for ~70% of the net FX exposure. Other significant currencies are EUR, NOK, DKK and PLN.



### Outlook for 2010 updated

- The market situation is expected to remain uncertain
- Fiskars' net sales in 2010 are expected to be above 2009 levels (upgraded)
- Full-year operating profit excluding non-recurring items is expected to increase compared to 2009 (unchanged)
- Associated company Wärtsilä will continue to have a major impact on Fiskars' profit and cash flow









# Lasting everyday design, since 1649

