# Fiskars Group

August 5, 2010





























# Agenda

- Fiskars today
- Key events in Q2 2010
- Financial performance in Q2 2010
- Outlook for 2010



# Fiskars today

International consumer products company that offers innovative products for the home, garden, and outdoors



## Fiskars in brief

- Net sales €663 million in 2009
- Over 3,500 employees in more than 20 countries
- Products sold in over 60 countries



## **Strong business areas**



**HOME** €300 million in 2009 45% of total sales



**GARDEN** €231million in 2009 35% of total sales



**OUTDOOR** €128 million in 2009 19% of total sales



# Transformation towards an integrated branded consumer products company

-2007Holding company structure

2008-2009

Integrated company strategy

2010-2012

**Implementation** 

# New **Fiskars**

- Conglomerate of independent companies
- Locally optimized
- Acquisitions (littala, Silva, Leb orgne) and divestments
- New group structure & management
- Combination of share series
- Group-wide integration program started

- Refined, focused business area and brand strategies
- Integration of business processes and systems
- Commercial innovations and platforms for growth
- Continuous improvement

- Focused
- Efficient
- Growing



## Fiskars' formula for success

## **FOCUS**

- Strong business area focus
- Specialty premium brand portfolio
- Optimized product range in selected categories

#### **EFFICIENCY**

- Simplified structure
- Integrated business processes to achieve scale and synergies
- Demand-driven supply chain (sourcing, in-house production, logistics)

#### GROWTH

- Consumer-focused product development
- Innovative R&D
- Commercial expansion: New categories, customers, markets



# Key events in Q2 2010

Strong growth in net sales and operating profit





## Highlights in Q2 2010

- Exceptionally strong quarter as a whole
- Net sales and operating profit grew in EMEA
  - Improvements in Home, Garden, and Boat businesses
- Stable development in the Americas
  - Sales at 2009 levels despite divestments
- Outlook unchanged
  - Market slowly recovering in Europe; more difficult to predict the development in the Americas









## **Business area Home**

- Products for the home and kitchen; also scissors and craft products
- Net sales €72.1 million in Q2 2010 (Q2 2009: €67.3 million)
- Sales of home products rose
  - Finland, Sweden, and Italy developed particularly well
- Sales of SOC products decreased
  - Divestment of craft consumables in the US in July 2009
  - Decline partly offset by improved scissor and tool sales









## **Business area Garden**

- Garden and construction tools
- Net sales €87.8 million in Q2 2010 (Q2 2009: €80.0 million)
  - Sales of garden tools clearly above 2009 levels
  - Increase partly due to late spring; postponed sales from Q1 to Q2
  - Market for construction tools recovering
- Investments in marketing & brand continue, main focus on Germany









## **Business area Outdoor**

- Outdoor equipment and boats
- Net sales €35.4 million in Q2 2010 (Q2 2009: €31.2 million)
- Outdoor sales improved
  - Boat market recovering: Buster gained more market share; a new brand Drive **Boats launched**
  - Silva's outdoor equipment sales at 2009 levels
  - Brunton divestment in the US in December 2009
  - Sales of Gerber products offset most of the missing Brunton sales









# **New products in Q2 2010**

**FISKARS** 

## littala Group's Case under the Competition Act

- The Finnish Competition Authority has proposed to the Market Court that a fine of EUR 4 million should be imposed on littala Group Oy Ab due to violation of the Finnish Competition Act by applying resale price maintenance between 2005 and 2007. The claimed violation occurred in practice before Fiskars acquired the littala Group on 31 August 2007.
- The littala Group submitted its answer to the Market Court on June 30, 2010, in which it denied all claims as being without merits.
- No provision has been booked for the proposed fine.



# Financials in Q2 2010

Strong performance in the quarter

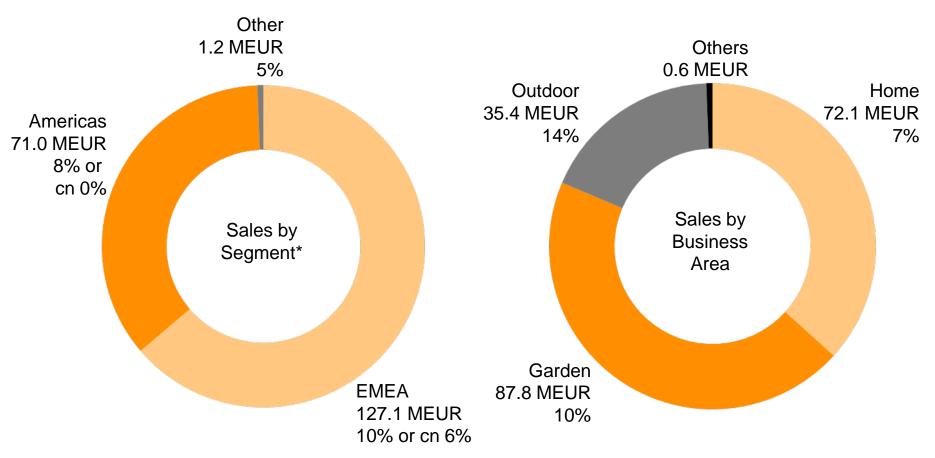






## Net sales in Q2 2010

Net sales increased 9% to €195.9 million (Q2 2009: €179.0 million)



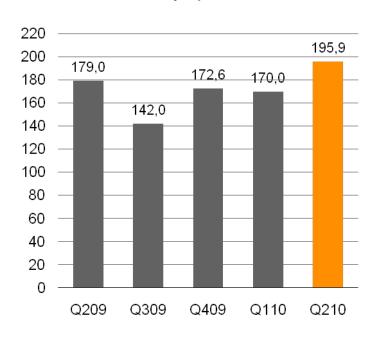
<sup>\*</sup> Inter-segment sales 3.4 MEUR (3.9 MEUR) Cn = currency neutral



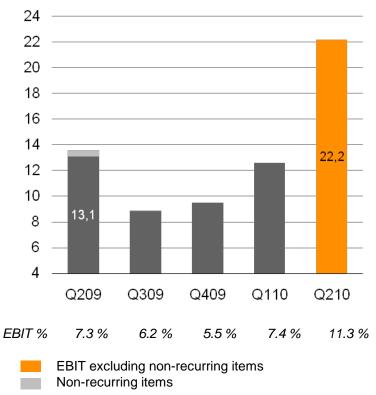
## **Quarterly sales and EBIT**

Net sales €195.6 million (179.0), operating profit €22.2 million (12.6) in Q2 2010

Net sales by quarter, MEUR



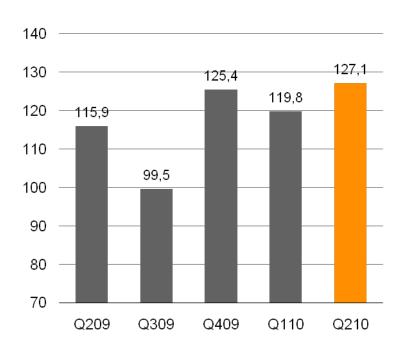
#### EBIT by quarter, MEUR



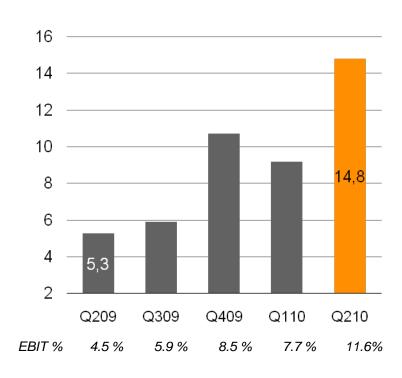
## **EMEA in Q2 2010**

 Net sales €127.1 million (115.9); +10% or +6% at comparable currency rates

Net sales by quarter, MEUR



#### EBIT by quarter, MEUR

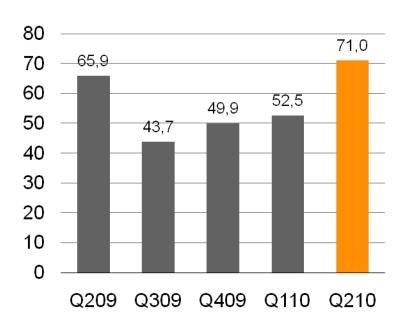




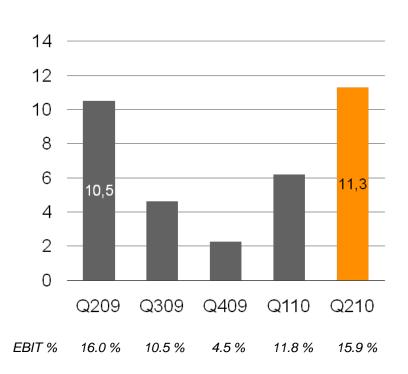
## Americas in Q2 2010

Net sales €71.0 million (65.9); 8% or 0% at comparable currency rates

Net sales by quarter, MEUR

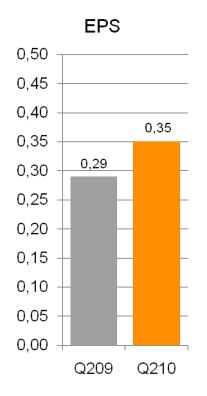


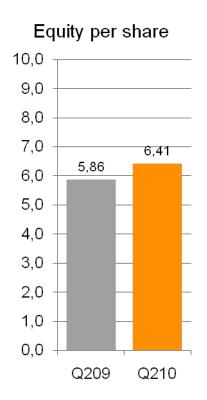
#### EBIT by quarter, MEUR

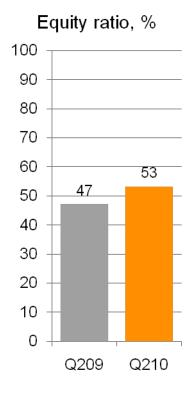


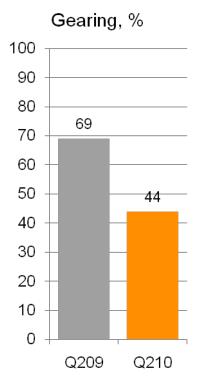


## Key ratios in Q2 2010





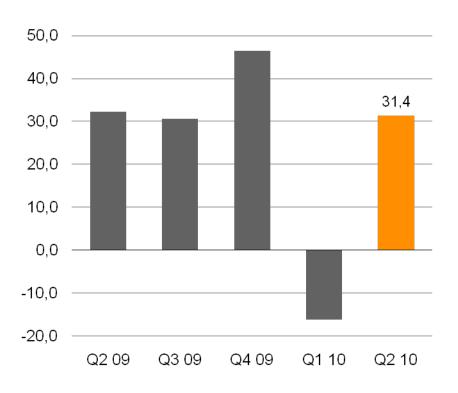




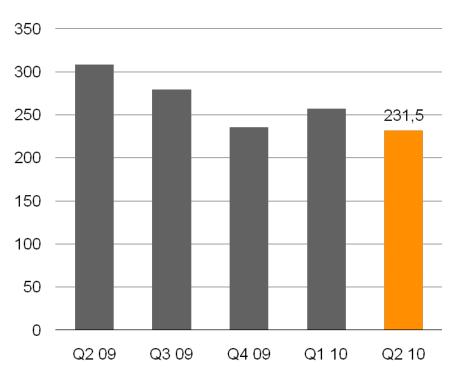


## Cash flow and debt in Q2 2010

#### Cash flow from operating activities\*, MEUR



### Net debt, MEUR

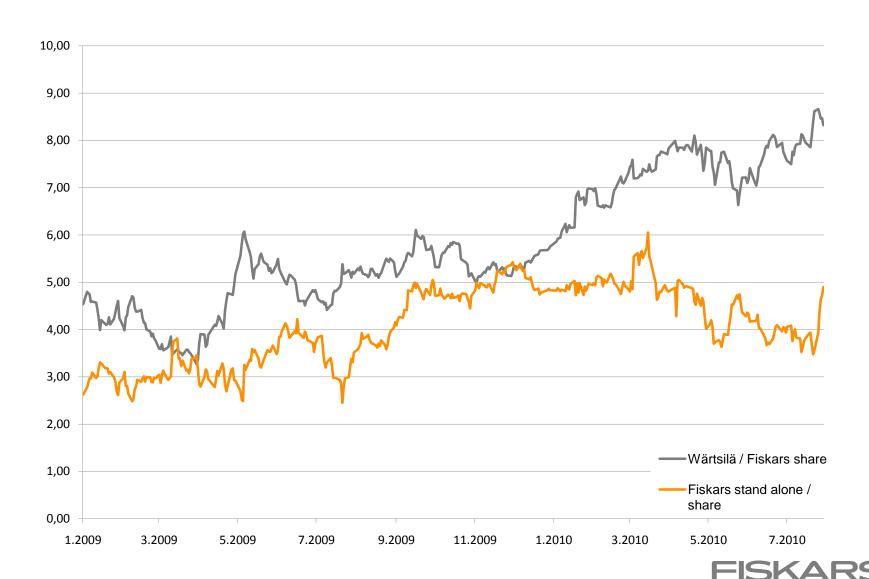




<sup>\*</sup> excluding dividends from associated company Wärtsilä

## Fiskars share price development

Valuation of Fiskars' own operations and the share of Wärtsilä shares



## Outlook for 2010 unchanged

- The market situation is slowly recovering in Europe while the market development in the Americas remains more difficult to predict
- Fiskars' net sales in 2010 are expected to be above 2009 levels
- Full-year operating profit excluding non-recurring items is expected to increase compared to 2009
- Associated company Wärtsilä will continue to have a major impact on Fiskars' profit and cash flow









# Lasting everyday design, since 1649



